EMBARKING ON A SCIENTIFIC CAREER

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SURVIVING AND THRIVING DURING THE RESEARCH YEARS



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A Few Things About Myself

Some General Observations/Advice

Questions/Discussion



Why do a fellowship/what to get out of it?

- Area is interesting
 - Patients
 - Research questions
 - Teaching opportunities
 - Practice opportunities
 - Life style
 - Hours
 - Geography
 - > \$



Research

- Having time enough to think about something in detail
 - Have new ideas/questions
- Finding out something that no one knew before (even if it is very small!)



Choosing Training/Mentors

- 1. Follow what is interesting
- 2. Balance
 - how to earn a living
 - and geographic issues/preferences
 - and flexibility/travel
- 3. Mentor
 - check the records of people previously under the proposed mentor.



Patients

- Various conditions/presentations Learning from each one
- Inspirations for research
- Learning to do patient-oriented research and teaching
- Mentors



Research

- Mentorship—primary, secondary
- "Lab" facilities/environment
 - Space, equip, staff
- Other trainees
- Rarely if ever—a specific research questions first



Teaching

- Mentorship
 - Seek out excellent clinicians/teachers
- Not so well supported financially
- Very gratifying



Academics

- Clinical/Research/Teaching/Leadership
 - Can determine individual balance
 - Can vary over one's career
 - Varied life/challenges/opportunities
 - Travel
 - Generally lower incomes than practice or biotech/pharma



Yearly Goals

☐ Year One

- Concentrate on clinical mastery.
- Identify and bond with mentor(s)
 - Check track record of mentees and funding of mentor
- With mentor, identify ongoing studies that can be "joined" and consider IRB or Animal Care submissions for studies in second year
- Consider writing a review paper in area targeted for research



Year Two

- Conduct research studies
- Initiate new studies
- Submit abstract(s) for regional, national meetings
- Training in statistics, study design
- Write paper(s) as soon as data available
 - Maybe middle author initially, then first author
- Consider NRSA application



Year Three

- Continue and initiate additional research
- Publish (first author) initial research
- Additional middle author papers
- Submit NRSA, K award, foundation applications



Year Four

- Additional first and middle author research papers.
 Reviews and chapters usually not worth the time spent
- K award and foundation or pharma support for salary
- Looking to Acting Instructor or Assistant Professor appointment



By end of year four (definition of success / victory!)

- 5-10 papers, most as first author, in good journals and K award
- Junior faculty appointment

Department of Medicine—Fellowship Programs

	ACGME Fellows	123
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M.D. Fellows not in ACGME	68

Ph.D. Fellows	58
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□ Other <u>1</u>

□ Total 250



Fellowship Salaries: Sources

- ACGME Fellows:
 - Medical Center Stipends
 - Training Grants
 - Division Funds
- Non ACGME Fellows:
 - Research Grants, Foundations, Philanthropy
 - Clinical Medical Center, Division Funds



Institutional Research Training Grants

T 32 Institutional National Research Service Award



Individual Fellowships

F 32 Postdoctoral Individual National Research Service Award

F 33 National Research Service Awards for Senior Fellows



How to support fellow to Academic Position

- Apply for
 - K awards
 - Foundations
 - Request support on mentors' grants
- Collaboration with other faculty

K-awards

- <u>K08 Mentored Clinical Scientist Development Award</u> Development of independent clinical research scientist. 3-5 yrs; 75% effort.
- <u>KL2 Mentored Clinical Scientist Development Program Award</u> Support to institution for the development of independent clinical scientists. 5 yrs; 75% effort; initiated by the educational institution.
- <u>K23 Mentored Patient-Oriented Research Career Development Award</u> Development of the independent research scientist in the clinical arena. 3-5 yrs, 75% commitment.
- K99/R00 NIH Pathway to Independence (PI) Award Facilitate receiving an R01 award earlier in a research career and to assist investigators in securing a stable research position during the critical transition stage of their career.
- <u>K01 Mentored Research Scientist Development Award</u> New direction for Pl. Development of the independent research scientist. 3-5 yrs; 75% effort.



"K to R Transition"

- R-01 Classic benchmark
- P Program Project Grants Project Pl
- U Interactive grants or PPG's PI
- VA Merit Award PI



- Research Fellowships are a gateway to great career opportunities
 - Especially academics
 - But also practice, biotech, and others
 - Pick successful mentors and pick important questions
 - Enjoy the time
 - Be challenged and be challenging



Scientist

- Research accomplishments
 - Value of contributions
 - First and last authored publications in strong, peer-reviewed journals
 - Independent grant support
 - Eventual independence from mentor
 - Eventual national reputation
- Teaching, Clinical, Leadership, Mentorship



Should I "go or stay"?

Switching institutions

- Positive: establish independence—acquire new perspectives and methodologies
- Negative: dead time for move, start-up, and establishing new collaborators



Leadership

- Dissatisfaction with things as they are
- \square Why don't we do X?
- The feeling that you can do something better than others
- A key talent is being able to pick excellent trainees, faculty and staff
 - people have to be given responsibility and resources
- Requires ability to tolerate some failures in yourself and others



Key Values

- Honesty/Integrity
- Communication
 - -"Overdo" it somewhat
- Do not "talk behind peoples back"
- "The secret to success in patient care is caring for the patient."
 - similar in all areas have to have a true interest in the welfare/success of others

